Example risk assessment for a cleaning contractor (shopping centre concourse)

Setting the scene

This company provides commercial cleaning services to businesses, employing 60 full- and part-time cleaners. They have won a contract to clean all concourse areas, including outer entrance areas, of a shopping centre.

The shopping centre is open from 8.00 am to 5.30 pm, every day, and has 24-hour security. General cleaning, by four cleaners, is done from 8.00 am to 6.00 pm, and more detailed cleaning, by six cleaners, from 5.00 pm to 9.00 pm. An agency worker covers sick and holiday leave. A supervisor is in charge of each shift.

Rest facilities for cleaners, including toilets and a small kitchen, are provided at the shopping centre management offices. Cleaning machines, materials and other equipment are securely stored there.

How was the risk assessment done?

The contracts manager followed the guidance in Five steps to risk assessment (www.hse.gov.uk/pubns/indg163.pdf).

1 To identify the hazards, the contracts manager:
   - looked at HSE's website for advice on controlling risks in the cleaning industry (www.hse.gov.uk/cleaning/index.htm) and at Business Link for advice on employing temporary workers (www.businesslink.gov.uk);
   - walked around the concourse, noting things that might be dangerous and taking HSE guidance into account;
   - talked to safety representatives, and other staff, to learn from their experience, and identify staff needs; and
   - talked to the shopping centre managers and agreed issues such as:
     - lines and frequency of communication between the cleaning company and the shopping centre management;
     - facilities and equipment available to the cleaners, including storage space and welfare facilities;
     - reporting of near-miss accidents (eg to members of the public) to shopping centre management and risks they discover, such as damaged floor tiles;
     - the security of cleaning equipment and substances, to ensure only trained cleaners can access/use them; and
     - the fire procedures for cleaners.

2 The manager then wrote down who could be harmed by the hazards and how.

3 For each hazard, the manager wrote down what controls, if any, were in place to manage these hazards. They then compared these controls to the good practice guidance on the HSE website. Where existing controls were not considered good enough, the manager wrote down what else needed to be done to control or eliminate the risk.

4 The manager discussed the findings of the risk assessment with staff, making sure they understood the risks of the job and how these risks would be controlled and monitored. He put a copy of the risk assessment up in the staff kitchen for all staff to see, and made it part of the induction process for new staff, including agency workers. Putting the risk assessment into practice, the manager decided to tackle the most important things first. This included identifying when actions would be done and who would do them. As each action was completed, it was ticked off the plan.

5 The manager decided to review and update the risk assessment every year, or straightaway if major changes in the workplace happened – including changes in the use of equipment or chemicals.
### Company name: Smith and Jones Cleaners  Date of risk assessment: 1/8/07

<table>
<thead>
<tr>
<th>What are the hazards?</th>
<th>Who might be harmed and how?</th>
<th>What are you already doing?</th>
<th>What further action is necessary?</th>
<th>Action by whom?</th>
<th>Action by when?</th>
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| Slips, trips and falls                 | Staff and others, including the public, risk injuries such as fractures and bruising if they trip over objects, or slip on spillages or on wet floors, and fall. | ■ The right cleaning equipment is used for the right job, and staff follow safe systems of work.  
■ Anti-slip matting at entrances.  
■ Staff monitor entrances for wet floor surfaces walked in.  
■ Warning cones placed around spillages, and removed as soon as spillage clear and floor dried.  
■ Staff do not leave cleaning materials/equipment unattended.  
■ Cleaning of stairs done outside of trading hours.  
■ Most cleaning machines used have no trailing cables; for machines with cables, cleaners use socket nearest to where they are working and put out hazard cones.  
■ Cleaning of escalators and lifts done outside trading hours, and to a safe system of work (closed off and isolated, with lift doors open).  
■ All areas well lit. | ■ Periodic toolbox talks to raise awareness of slips and trips risks.  
■ Remind staff that small spillages should be cleaned dry – if appropriate, absorbent paper towels can be used.  
■ Cleaners reminded to wear sensible shoes, eg flat shoes with a good grip.  
■ Remind cleaners to report damage to floor surfaces to their supervisor. | Shift supervisors  
7/8/07  
6/8/07 | Shift supervisors  
7/8/07  
6/8/07 | Shift supervisors  
7/8/07  
6/8/07 | |
| Contact with bleach and other cleaning chemicals | Staff risk getting skin problems such as dermatitis, and eye damage, from direct contact with bleach and other cleaning chemicals, eg solvents and detergents. Vapour may cause breathing problems. | ■ Long-handled mops/brushes, and appropriate gloves, provided and staff trained in their use.  
■ All staff trained in the risks, use and storage of cleaning chemicals and wear personal protective equipment as instructed.  
■ Cleaning chemicals marked ‘irritant’ substituted, where possible, for milder alternatives. | ■ Staff reminded to report any health problems they think may come from cleaning, and to check for dry, red or itchy skin on their hands.  
■ Staff reminded to wash gloves and aprons after use. | Supervisors  
7/8/07  
6/8/07 | Supervisors  
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<td>Musculoskeletal disorders (MSDs) and injuries</td>
<td>Staff risk problems such as back pain if they try to lift objects that are heavy and/or awkward to carry, such as cleaning machines or heavy waste bags, or if they are often required to work in awkward postures.</td>
<td>■ All staff trained in lifting safely, and follow safe systems of work.</td>
<td>■ Remind staff to tell supervisor if a trolley has defective wheels so it can be taken out of use.</td>
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<td>Work at height</td>
<td>Staff risk bruising and fracture injuries if they fall from any height.</td>
<td>■ ‘No ladders’ policy.</td>
<td>■ No further action needed at this stage.</td>
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<td>Eg cleaning of windows and fascias</td>
<td>■ All high-level cleaning done by trained staff working from floor level, using telescopic poles with cleaning tools attached.</td>
<td>■ Machines provided are the right ones for the job.</td>
<td>■ Cleaners reminded that if they have doubts about the safety of a machine they are not to use it and to inform their supervisor immediately.</td>
<td>Supervisor</td>
<td>7/8/07</td>
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<td>Machine cleaning of concourse, and outer areas of entrances</td>
<td>Staff and others risk injury from improper use of the machine, eg if the machine were to buck and hit feet or ankles, or if careless driving results in a pedestrian being struck.</td>
<td>■ Machines provided are the right ones for the job.</td>
<td>■ Cleaners reminded that if they have doubts about the safety of a machine they are not to use it and to inform their supervisor immediately.</td>
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<td>Verbal abuse or assault</td>
<td>Staff may suffer verbal abuse, and possibly assault, from members of the public and others, particularly if working in quiet or remote areas.</td>
<td>■ Staff trained in dealing with difficult and/or confrontational situations.</td>
<td>■ Supervisors reminded to investigate all instances of verbal abuse and inform contract manager of findings and action taken.</td>
<td>Manager</td>
<td>7/8/07</td>
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| **Electrical**      | Staff risk electric shocks or burns from faulty electrical equipment or installation, or from misuse of electrical appliances. | ■ Staff trained to perform pre-use checks – on cables, switches and sockets – before using electrical appliances.  
■ Electrical installation tested and maintained by competent people according to a planned schedule.  
■ Staff trained in basic electrical safety. | ■ Remind staff to do pre-use checks before using electrical appliances. | Supervisors       | 7/8/07          | 6/8/07 |
| **Extremes of weather** | Staff working outside may suffer discomfort and possibly ill health from exposure to poor weather. | ■ Suitable personal protective equipment provided for staff working outdoors. | ■ No further action needed at this stage. |                     |                |      |
| **Collecting waste** | Staff emptying waste bins, particularly in toilets, risk potentially serious injury from sharp objects, including needles. | ■ Staff trained in safe systems of work and provided with suitable tools (litter pickers) and personal protective equipment. | ■ Pin up a notice in the staff kitchen reminding staff of dangers from sharp objects. | Manager           | 7/8/07          | 4/8/07 |
| **Charging and storage of batteries** | Staff risk burns from contact with battery acid when charging batteries. | ■ Only authorised, trained staff do this job, wearing suitable personal protective equipment and following a safe system of work.  
■ Well ventilated area for charging.  
■ Safe storage area for spare batteries. | ■ Put up sign setting out the charging procedure at the charging point. | Manager           | 7/8/07          | 4/8/07 |
| **Lack of awareness of risk by staff** | Staff, particularly temporary staff from an agency, are at risk if they are not aware of the risks on site and how those risks are controlled. | ■ Risk assessment discussed with all staff and a copy displayed.  
■ Temporary staff are briefed on site safety by a supervisor before they begin work.  
■ Temporary staff agency supply only staff who speak English. | ■ No further action needed at this stage. |                     |                |      |

**Assessment review date:** 1/8/08